

OFFICIAL MINUTES
of the
MONTGOMERY COUNTY GOVERNING BOARD OF EDUCATION
Thursday, November 10, 2016

The Governing Board of Education of Montgomery County, State of Ohio, met in regular session on Thursday, November 10th, at 4:30 p.m. The meeting was called to order by President Joy Weaver. The Pledge of Allegiance was given.

Roll Call

Present: Mrs. Weaver, Mr. Shell, Mr. Smith, Mr. Michael, and Mr. Roberts
Others Present: Mr. DePalma, Mr. Barrett, Mrs. Davies, Mr. Fox, and Mrs. Oliver
Guests: Mary Hargreaves, Mandy Creekmur, and Dr. Nick Weldy

Approval of Minutes
#151-16

Motion made by Mr. Smith and seconded by Mr. Shell to approve the minutes of the regular meeting on October 13, 2016.

Motion carried

Adoption of Board Agenda
#152-16

Motion made by Mr. Roberts and seconded by Mr. Shell to adopt the agenda for the October 13, 2016 regular meeting.

Motion carried

Reports

The Governing Board received reports on the following topics:

- HIGHLY QUALIFIED ESCs
- NORTHRIDGE HIGH SCHOOL
- INSTRUCTIONAL SERVICES

Limited Contract Employment
Approval of Supplemental Contracts
#153-16

Motion made by Mr. Shell and seconded by Mr. Roberts to approve the following items:

Limited Contract Employment

RESOLVED, that the following individuals be employed on limited contract status for the 2016-2017 contract year:

Dorothy Alexander, Substitute Secretary, Salary Schedule 805-B-1, effective 2016-17 contract year
Carl Ray Banks, Substitute Teacher, Salary Schedule 715-C-1, effective November 9, 2016
Erica Brackens, Substitute Educational Assistant, Substitute Salary Schedule, effective 2016-17 school year
Shannon Clark, Substitute Educational Assistant, Substitute Salary Schedule, effective 2016-17 school year
Shauna Davis, Substitute Secretary, Salary Schedule 805-B-1, effective 2016-17 contract year
Mathias Detamore, Substitute Educational Assistant, Substitute Salary Schedule, effective 2016-17 school year
Mathias Detamore, Substitute Teacher, Substitute Salary Schedule, effective 2016-17 school year
Tequia Hollis, Substitute Educational Assistant, Substitute Salary Schedule, effective 2016-17 school year
Ivory Kennedy, Educational Assistant, Salary Schedule 835-1, effective November 10, 2016
Breanna Lloyd, Substitute Educational Assistant, Substitute Salary Schedule, effective 2016-17 school year
Jennifer Mikesell, Educational Assistant, Salary Schedule 835-2, effective November 2, 2016
Cheryl Miller, Substitute Educational Assistant, Substitute Salary Schedule, effective 2016-17 school year
Latoya Moore, Substitute Educational Assistant, Substitute Salary Schedule, effective 2016-17 school year
Lisa Moore, Substitute Educational Assistant, Substitute Salary Schedule, effective 2016-17 school year
Lisa Moore, Substitute Teacher, Substitute Salary Schedule, effective 2016-17 school year
Nicole Pennington, Substitute Educational Assistant, Substitute Salary Schedule, effective 2016-17 school year
Brooke Pyles, School Psychologist Assistant, Salary Schedule 730-C-6, effective 2016-17 contract year
Nicole Rhinehart, Substitute Educational Assistant, Substitute Salary Schedule, effective 2016-17 school year
Lisa Simpson, Substitute Educational Assistant, Substitute Salary Schedule, effective 2016-17 school year
Lisa Simpson, Substitute Teacher, Substitute Salary Schedule, effective 2016-17 school year
Deborah Turner, School Psychologist Assistant, Salary Schedule 730-D-11, effective 2016-17 school year
Darrisha Wells, Substitute Educational Assistant, Substitute Salary Schedule, effective 2016-17 school year

Limited Contract Employment (cont'd)

Chris Wherry, Substitute Educational Assistant, Substitute Salary Schedule, effective 2016-17 school year

Chris Wherry, Substitute Teacher, Substitute Salary Schedule, effective 2016-17 school year

Janelle Williford, Substitute Educational Assistant, Substitute Salary Schedule, effective 2016-17 school year

Ursula Young, Substitute Educational Assistant, Substitute Salary Schedule, effective 2016-17 school year

Ursula Young, Substitute Teacher, Substitute Salary Schedule, effective 2016-17 school year

BE IT FURTHER RESOLVED, that employment is contingent upon a satisfactory records check from the Bureau of Criminal Identification and Investigation and/or Federal Bureau of Investigation as approved by the Superintendent of Schools and/or his designee.

Approval of Supplemental Contracts

RESOLVED, that the following supplemental contracts be approved for the 2016-2017 contract year:

Isaac Gadson, Educator STEM Fellow, effective 2016-17 contract year, not to exceed \$1,500

RESOLVED, that the following supplemental contracts for Mentee's for the 2016-2017 contract year be approved to be paid by the pay of May 26, 2017:

Nathan Boles	\$350
Andrew Rickey	\$350
Yolanda Webb	\$350
Kevin Bennett	\$225
Taylor Miley	\$225
Casey Simmons	\$225

RESOLVED, that the following supplemental contracts for Mentor's for the 2016-2017 contract year be approved to be paid by the pay of May 26, 2017:

Jeanette Campbell	\$1,050
Justin Moorman	\$800
Pam Moorman-Broderick	\$400

Roll Call

Yeas – Mrs. Weaver, Mr. Shell, Mr. Smith, Mr. Michael, Mr. Roberts

Nays – None

Motion carried

Resignations
Retirement
#154-16

Motion made by Mr. Smith and seconded by Mr. Michael to approve the following items:

Resignations

RESOLVED, that the following resignations be accepted:

Ivory Kennedy, Substitute Educational Assistant, effective November 9, 2016
Cheryl Miller, Educational Assistant, effective October 28, 2016
Matt Roswell, AIM Coordinator, effective November 25, 2016

Retirement

RESOLVED, that the following retirement be accepted:

Jean Kremer, Gifted Supervisor, effective May 31, 2017
Crystal Williams, Educational Assistant, effective December 31, 2016

Roll Call

Yeas – Mrs. Weaver, Mr. Shell, Mr. Smith, Mr. Michael, Mr. Roberts

Nays – None

Motion carried

Approval of Performance/Consultant Contracts
#155-16

Motion made by Mr. Shell and seconded by Mr. Michael that the following performance/consultant contract(s) be approved for the services, rates and effective dates listed on the contract:

Office of Superintendent

Contractual Agreement between Montgomery County Educational Service Center and Miami County ESC to provide Human Resources Services from January 3, 2017 through July 31, 2017.

Office of Student Program Services

Contractual agreement between Montgomery County Educational Service Center and Finding Hope Consulting, LLC to provide Training and Consulting Services from May 15, 2016 through December 31, 2016 not to exceed \$13,000. Paid through Student Program Services.

Approval of Performance/Consultant Contracts (cont'd)

Office of Instructional Services

Contractual agreement between Montgomery County Educational Service Center and 5 educators to fulfill duties as a Lead STEM Fellow through June 30, 2017 for the individual amount of up to \$2500 from STEM General Fund.

Joe Duncan
Jackie Barnes
Tim Carey
Colleen Biers
Beth Frederick

Contractual agreement between Montgomery County Educational Service Center and 27 2016-17 STEM Fellows to fulfill duties as Educator STEM Fellows through June 30, 2017, in the amount of up to \$1500 from STEM General Fund. Individual STEM Fellowships to be invoiced to specific revenue sources.

Maryann Fallahi
Holly Clark
Beverly Stambaugh
Krista Wright
Erica Hamilton
Christina Davis
Jenny Rowley
Kim Ricketts
Jill Weaver

Emily Tierney
Lisa Mossing
Shimeka McFadgen
Michael Fmura
Mallory Randall
Melissa Shirley
Kim Lykens
Kimberly Kohlrus
Maly Erin

Krishna Pagniano
Christopher Perkins
Amber Wampler
Stephanie VanHouten
Cassie Grandstaff
Jenn Stormer
Casey Holtzman
Dee Van Brackel
Kristina Dobberstein

Roll Call

Yeas – Mrs. Weaver, Mr. Shell, Mr. Smith, Mr. Michael, Mr. Roberts

Nays – None

Motion carried

Acceptance of Financial Statement

#156-16

Motion made by Mr. Michael and seconded by Mr. Roberts to accept the financial statement.

Roll Call

Yeas – Mrs. Weaver, Mr. Shell, Mr. Smith, Mr. Michael, Mr. Roberts

Nays – None

Motion carried

Approval of Donations
#157-16

Motion made by Mr. Shell and seconded by Mr. Roberts that the following donations be accepted from Bobbi Fogle Family to The Montgomery County Regional Service Center:

1 – Easy Stand Youth 7000 Value = \$3500

Roll Call

Yeas – Mrs. Weaver, Mr. Shell, Mr. Smith, Mr. Michael, Mr. Roberts

Nays – None

Motion carried

Approval to Secure Replacement Vehicles
#158-16

Motion made by Mr. Roberts and seconded by Mr. Michael that the Montgomery County Educational Service Center Governing Board authorize the Superintendent/Treasurer to secure replacement vehicles utilizing the Ohio State fleet contract for prices and procedures with the trade in of current vehicles:

- a. Replacement of a 2001 Ford F-250 with a 2017 Ford F-250 not to exceed \$28,000. Paid through General Funds.
- b. Replacement of a 2003 six passenger Buick with a 2017 seven passenger Ford Explorer not to exceed \$34,000. Paid through General Funds.

Roll Call

Yeas – Mrs. Weaver, Mr. Shell, Mr. Smith, Mr. Michael, Mr. Roberts

Nays – None

Motion carried

Approval of School Contracts
#159-16

Motion made by Mr. Michael and seconded by Mr. Smith that the following school contracts be approved for the date(s), service(s) and fee(s) as listed on the contract(s):

Dayton Regional STEM School – Gifted and Speech Therapy Services
Horizon Science Academy – Adaptive Physical Education and Physical Therapy Services
Huber Heights City Schools – Speech Therapist Services
Mad River Local Schools – AIM Services
Preble-Shawnee Local Schools – Assessment, Autism and Hearing Services
St. Albert The Great School – Speech Therapist Services
Valley View Local Schools – Curriculum Supervisor, Gifted Services, Pre-School Psychologist, Speech Therapist and Vision Services

Approval of School Contracts (cont'd)

Roll Call

Yeas – Mrs. Weaver, Mr. Shell, Mr. Smith, Mr. Michael, Mr. Roberts

Nays – None

Motion carried

Approval of December 2, 2016 One Time Stipend for Part Time Employees

Approval of December 2, 2016 One Time Stipend for Learn to Earn Employees

Approval of December 2, 2016 One Time Stipend Exclusions

#160-16

Motion made by Mr. Smith and seconded by Mr. Michael to approve the following items:

Approval of December 2, 2016 One Time Stipend for Part Time Employees

RESOLVED, that the part-time employees listed in Exhibit 4 be approved for a one-time partial stipend to be paid on December 2, 2016.

RESOLOVED, all other part-time or part-year staff members may qualify for a pro-rated stipend by using the MCESC formula for determining eligibility and rate for insurance coverage. Any questions on the eligibility for the amount of the stipend will be evaluated by the Superintendent whose determination will be final.

Approval of December 2, 2016 One Time Stipend for Learn to Earn Employees

RESOLVED, that the Learn to Earn employees listed in Exhibit 5 be approved to receive a one-time \$1,000 stipend to be paid on December 2, 2016.

Approval of December 2, 2016 One Time Stipend Exclusions

RESOLVED, that the salary schedules previously approved for the 2016-2017 school year be paid a stipend on December 2, 2016. This expressively excludes casual as needed basis staff members, Fairborn Digital Academy employees, and the Superintendent.

Roll Call

Yeas – Mrs. Weaver, Mr. Shell, Mr. Smith, Mr. Michael, Mr. Roberts

Nays – None

Motion carried

Approval of Memorandum of Understanding with Union

#161-16

Motion made by Mr. Michael and seconded by Mr. Smith, that the Montgomery County Educational Service Center adopt the Memorandum of Understanding between the Montgomery County Educational Service Center and the Educators of Montgomery County regarding unique personnel matter.

Approval of Memorandum of Understanding with Union (cont'd)

Roll Call

Yeas – Mrs. Weaver, Mr. Shell, Mr. Smith, Mr. Michael, Mr. Roberts

Nays – None

Motion carried

Adjournment

#162-16

Motion made by Mr. Shell and seconded by Mrs. Weaver that the meeting be adjourned.

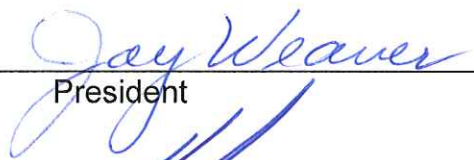
Roll Call

Yeas – Mrs. Weaver, Mr. Shell, Mr. Smith, Mr. Michael, Mr. Roberts

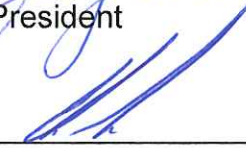
Nays – None

Motion carried

Meeting adjourned at 5:31 p.m.



President



Treasurer

Office of the Treasurer
November 10, 2016 Board Report

Board Report pg.1

• Beginning cash balance:	\$18,784,794.47
Receipts:	2,640,795.41
Expenditures:	<u>3,015,446.11</u>
Ending Cash Balance:	\$18,410,143.77
Encumbrances:	<u>2,499,056.29</u>
Adjusted cash balance:	\$15,911,087.48

City County pg.2

- Payments totaling \$321,471.60 through the first four months of the fiscal year.

Investments pg.2

- As you can see, the way in which investments are reported has changed. The information that was provided before is still here, just in a different format. I have also included our average maturity and average yield of the portfolio which is comprised of 29 brokered CD's. I have been working closely with out broker at Fifth Third over the last few weeks to maximize our interest income going forward. As you can see, the estimated interest income is over 150% of what we earned the prior year. This number will continue to grow moving forward with rates on the rise and the number of investments increasing.

All Other Funds pg.3

- Final reporting for the FY16 grants was completed prior to our last Board meeting. We had nearly all of those grants in the red awaiting ODE reimbursements for those expenses. Those have all come in and all FY16 accounts have a zero balance.

Three Year Comparison pg. 4

- Receipts came in a bit lower than expenditures for the month. Overall we are in the black by nearly \$1.1 million for the fiscal year.
- Outstanding receivables continue to be high. This is due to the increased number of billings now that contracts have been finalized and our services are in full swing. More than half of the \$900,000 in outstanding receivables was generated in the last 30 days.

MONTGOMERY COUNTY EDUCATIONAL SERVICE CENTER FINANCIAL REPORT							Oct 2016
	MTD ESTIMATE	MTD ACTUAL	MTD DIFFER	YTD ESTIMATE	YTD ACTUAL	YTD DIFFER	
Beginning Cash Balance	\$ 17,264,580.62	\$ 18,784,794.47	\$ 1,520,213.86	\$ 17,317,191.86	\$ 17,317,191.86	\$ -	
RECEIPTS							
Excess Costs	\$ 466,666.67	\$ 525,613.01	\$ 58,946.34	\$ 1,866,666.67	\$ 1,914,278.12	\$ 47,611.45	
District Costs	\$ 1,678,325.25	\$ 1,719,650.72	\$ 41,325.47	\$ 6,713,300.98	\$ 6,878,602.89	\$ 165,301.91	
Investments	\$ 3,750.00	\$ 11,493.23	\$ 7,743.23	\$ 15,000.00	\$ 25,711.48	\$ 10,711.48	
Fiscal Agent, Misc, etc.	\$ 218,771.66	\$ 149,384.45	\$ (69,387.21)	\$ 875,086.63	\$ 686,286.39	\$ (188,800.24)	
Advances Returned	\$ 36,289.60	\$ -	\$ (36,289.60)	\$ 145,158.38	\$ 1,177,252.07	\$ 1,032,093.69	
Foundation	\$ 215,161.66	\$ 234,654.00	\$ 19,492.34	\$ 860,646.63	\$ 849,211.92	\$ (11,434.71)	
Rental/CAFS	\$ 25,000.00	\$ -	\$ (25,000.00)	\$ 100,000.00	\$ -	\$ (100,000.00)	
TOTAL RECEIPTS	\$ 2,643,964.82	\$ 2,640,795.41	\$ (3,169.41)	\$ 10,575,859.29	\$ 11,531,342.87	\$ 955,483.58	
RECEIPTS + BALANCE	\$ 19,908,545.44	\$ 22,052,909.48	\$ 2,144,364.04	\$ 27,893,051.15	\$ 28,848,534.73	\$ 955,483.58	
EXPENDITURES							
Salaries	\$ 1,628,886.23	\$ 1,487,795.22	\$ 141,091.01	\$ 6,515,544.90	\$ 6,226,388.49	\$ 289,156.41	
Fringe Benefits	\$ 463,435.53	\$ 499,494.04	\$ (36,058.51)	\$ 1,853,742.13	\$ 1,939,153.26	\$ (85,411.13)	
Purchased Services	\$ 464,254.91	\$ 740,888.16	\$ (276,633.25)	\$ 1,857,019.64	\$ 1,563,335.73	\$ 293,683.91	
Supplies	\$ 35,275.47	\$ 46,777.44	\$ (11,501.98)	\$ 141,101.86	\$ 186,486.07	\$ (45,384.21)	
Capital Outlay--NEW	\$ 47,916.67	\$ 238,332.12	\$ (190,415.45)	\$ 191,666.67	\$ 404,469.99	\$ (212,803.32)	
Other	\$ 21,733.10	\$ 2,159.13	\$ 19,573.97	\$ 86,932.42	\$ 118,557.42	\$ (31,625.00)	
Advances	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Transfers	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TOTAL EXPENDED	\$ 2,661,501.90	\$ 3,015,446.11	\$ (353,944.21)	\$ 10,646,007.61	\$ 10,438,390.96	\$ 207,616.65	
ENDING CASH BALANCE	\$ 17,247,043.53	\$ 18,410,143.77	\$ 1,163,100.24	\$ 17,247,043.53	\$ 18,410,143.77	\$ 1,163,100.24	
ENCUMBRANCES							
ADJ. CASH BALANCE LAST DAY OF MONTH							
	\$ 2,499,056.29			SF Settlements	\$ (4,174.43)		
	\$ 15,911,087.48			Excess Costs	\$ 556,802.51		
	\$ 275,897.82	City \$6.50 Deduct		Miscellaneous	\$ 357,623.37		
	\$ 15,635,189.66	Adjusted Balance	Total.....		\$ 910,251.45		

CITY \$6.50 DEDUCT PROGRAM

City/County Funding FY17	\$	944,784.00
Carry-Over from FY16	\$	269,133.81
Additional Payments received in FY17	\$	13,307.61
	\$	<u>1,227,225.42</u>
Expended as of November 1, 2016	\$	<u>321,471.60</u>
	\$	905,753.82

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City/County Funding Receipts thru:	Oct	\$	314,928.00
Carry-Over from FY16		\$	269,133.81
Additional Payments received in FY17		\$	13,307.61
		\$	<u>597,369.42</u>
Expended as of November 1, 2016		\$	<u>321,471.60</u>
		\$	275,897.82

MONTHLY INVESTMENT REPORT

Total Principal	Average Yield to Maturity	Average Maturity
\$7,250,000	1.07%	2.32 years
Estimated Market Value	Estimated Annual Interest Income	
\$7,281,935	\$66,250	

BALANCES AS OF November 1, 2016

Book Balance	\$	19,486,267.01	
Money Market 0.05%	\$	9,871,439.49	
Investments (CD's)		<u>\$7,250,000.00</u>	
Uninvested Balance	\$	<u><u>2,364,827.52</u></u>	PNC

SUMMARY OF BALANCES, RECEIPTS & EXPENDITURES—OTHER PROGRAMS AS OF 10/31/2016

FUND	SCC	BEGINNING FISCAL YEAR BALANCE	FISCAL YEAR TO DATE RECEIPTS	FISCAL YEAR TO DATE EXPENDITURES	BALANCE
006 Lunchroom Fund	9005	\$0.00	\$27,501.19	\$70,044.02	(\$42,542.83)
007 Special Trust	9001	\$74.30	\$0.00	\$0.00	\$74.30
007 Handicapped Children's Fund	9600	\$6,780.20	\$514.00	\$980.00	\$6,314.20
014 Martha Holden Jennings	9171	\$0.00	\$19,500.00	\$0.00	\$19,500.00
014 DASA-UD	9200	\$76,657.58	\$4,000.00	\$5,250.00	\$75,407.58
014 DASA/Employee	9201	\$4,750.07	\$300.00	\$60.94	\$4,989.13
014 Battelle for Kids	9208	\$19,218.26	\$0.00	\$4,514.02	\$14,704.24
014 Gifted Student Retreat	9250	\$4,889.75	\$0.00	\$0.00	\$4,889.75
014 Regional Transportation	9700	\$1,411,785.41	\$150,972.50	\$107,999.40	\$1,454,758.51
019 NEA-Learning & Leadership	9141	\$217.60	\$0.00	\$0.00	\$217.60
019- ESF:STEM FELLOWS	9161	\$40,000.00	\$0.00	\$0.00	\$40,000.00
019 ESF:SCIENCE SATURDAYS	9162	\$27,118.61	\$0.00	\$4,605.44	\$22,513.17
019 ESF: STEM Fellows	9171	\$0.00	\$40,000.00	\$0.00	\$40,000.00
451 OHIO K-12 NETWORK FY16	9160	\$5,400.00	\$0.00	\$0.00	\$5,400.00
451 OHIO K-12 NETWORK FY17	9170	\$0.00	\$0.00	\$5,508.74	(\$5,508.74)
499 SI State Support Team FY16	9160	\$0.00	\$156,315.91	\$156,315.91	\$0.00
499 ELA/KINDERGARTEN READINESS	9161	\$0.00	\$87,823.61	\$87,823.61	\$0.00
499 SI EARLY LITERACY FY16	9162	\$0.00	\$46,049.81	\$46,049.81	\$0.00
499 SI EARLY LITERACY FY17	9170	\$0.00	\$0.00	\$60,242.73	(\$60,242.73)
499 ELA Training Center FY17	9171	\$0.00	\$0.00	\$15,892.44	(\$15,892.44)
506 RESIDENT EDUCATOR TRAINING	9160	\$0.00	\$16,815.00	\$16,815.00	\$0.00
516 Title VI-B FY16	9160	\$0.00	\$1,122,958.98	\$1,122,958.98	\$0.00
516 Title VI-B FY17	9170	\$0.00	\$0.00	\$425,197.91	(\$425,197.91)
587 Early Learning-Discretionary FY16	9160	\$0.00	\$28,050.28	\$28,050.28	\$0.00
587 Early Learning-Discretionary FY17	9170	\$0.00	\$0.00	\$10,697.34	(\$10,697.34)
599 Air Force MoA	9160	\$0.00	\$0.00	\$40,000.00	(\$40,000.00)
599 State Personnel Development FY16	9161	\$0.00	\$67,208.02	\$67,208.02	\$0.00
599 Early Learning Challenge FY16	9162	\$1,976.36	\$0.00	(\$2,422.29)	\$4,398.65
599 Air Force MoA	9170	\$0.00	\$0.00	\$16,796.56	(\$16,796.56)
599 SPDG FY17	9171	\$0.00	\$0.00	\$165.34	(\$165.34)
GRAND TOTAL		\$1,598,868.14	\$1,768,009.30	\$2,290,754.20	\$1,076,123.24

MONTGOMERY COUNTY E.S.C.
THREE YEAR COMPARISON

	OCTOBER Year-To-Date		
	FY15	FY16	FY17
Beginning Cash Balance	\$16,381,236.90	\$16,809,230.21	\$17,317,191.86
RECEIPTS			
Excess Costs	1,137,342.20	738,403.49	1,914,278.12
District Costs	6,276,315.14	6,502,765.66	6,878,602.89
Investments	9,415.45	10,203.89	25,711.45
Fiscal Agent, Misc, etc.	770,579.73	452,294.19	686,286.39
Advances Returned	410,425.23	435,475.15	1,177,252.07
Foundation	816,027.57	768,447.03	849,211.92
Other/Rental/CAFS	84,559.69	0.00	-
TOTAL RECEIPTS	\$9,504,665.01	\$8,907,589.41	\$11,531,342.87
RECEIPTS + BALANCE	\$25,885,901.91	\$25,716,819.62	\$28,848,534.73
EXPENDITURES			
Salaries	5,314,824.34	5,578,557.06	6,226,388.49
Fringe Benefits	1,607,239.81	1,753,290.24	1,939,153.26
Purchased Services	1,420,767.80	1,520,263.08	1,563,335.73
Supplies	250,449.97	187,500.54	186,486.07
Capital Outlay	1,522,252.40	217,794.22	404,469.99
Other	53,034.30	116,301.53	118,557.42
Advances/Transfers	-	-	-
TOTAL EXPENDED	\$10,168,568.62	\$9,373,706.67	\$10,438,390.96
ENDING CASH BALANCE	\$15,717,333.29	\$16,343,112.95	\$18,410,143.77
CITY/COUNTY BALANCE	423,018.56	303,049.80	275,897.82
ADJUSTED CASH BALANCE	\$15,294,314.73	\$16,040,063.15	\$18,134,245.95
Outstanding Receivables	\$814,970.38	\$847,154.55	\$910,251.45